

Transforming People Problems

LDR 815-32

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Professor

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Instructions Page

Assignment #1 – Core Essential Elements

1. Select One (1) Core Essential Element from the Syllabus Outline:
 - a. **Leadership Styles**
 - b. Interdisciplinary Perspective on Human Behavior
 - c. Motivating Change
 - d. **Communication and Conflict Resolution**
2. Weekend Residency: Create a 350 – word original discussion paper (with cited sources) during the week of the residency. Be prepared to discuss and engage with other students during the live sessions. Post this document in DIAL.
3. Professor will check for the quality of content and word-count requirements. Grade assigned will be Credit or No Credit (CR/NC)

Essay 350 Words Double spaced

Transforming People Problems: Regular Management Officials (RMO's) in business must respond to the cause and solution of the World's problems?

This essay challenges the stigma of workforce regular management officials leadership styles the chief executive officer (CEO) impacting health safety in organizational environments and the effective response to conflict. The Transformation of Intentional Leadership Response in Workforce Management: From CEO to Chief Empathy Officer

In modern organizational environments, leadership styles significantly impact workplace health, safety, and conflict resolution. Traditional models often emphasize delegation and efficiency but may inadvertently contribute to delegitimization—a process that categorizes groups into negative social categories, leading to exclusion and stigmatization. This essay explores the causes and consequences of delegitimization, particularly in conflicts, and examines the role of ethnocentrism in exacerbating workplace tensions. Merriam-Webster online dictionary defined delegitimization as the process to diminish or destroy the legitimacy, prestige, or authority; of taking away the legitimacy of something, such as an institution, practice, or research method.

This especially during conflict, when ingroup perceives the negating goal(s) of an outgroup as far-reaching and evil, and feelings of threat become intensified and

delegitimizations may be used to explain the conflict. When youth become intentional about with LifeGuides or Peer Guides and organizations should help organizations should help organizations move pass difficult situations. Here we could help those in need.

Understanding Delegitimization in Organizational Conflict. During workplace conflicts, and in-group may perceive an out-groups goal as threatening, increasing perceived danger and justifying exclusionary behaviors. This phenomenon is prevalent in organizations that lack inclusivity and emotional intelligence. However, interventions such as LifeGuides or Peer Guides can help organizations navigate conflict effectively, building empathy and psychological safety without fear of reprisal.

By 1990s, the concept had almost disappeared from the research literature. Beyond the generational and theoretical changes that explain how the sick role idea could become irrelevant or unnecessary to sociologist, ther were tow immediate factors? The negative politization of the concept and the shift of medical sociologist to a focus on applied health behavior. Burnham, J. C. (2014). Why sociologists abandoned the sick role concept. *History of the Human Sciences*, 27(1), 70-87.

The *World Health Organization's 2008 Commission on Social Determinants of Health Final Report* states, "Where people live affects their health and changes of leading flourishing lives." Similarly, work place environments significantly influence employees' well-being. School systems must integrate intentional self-care programs to nurture emotionally intelligent future

professionals. Without such foundational empathy, youth transitioning into leadership roles may perpetuate workplace stigmas and reinforce performance-related tensions.

The role of Leadership in Conflict Resolution. Kelley N. Gladden Walker of Georgia State University warns, “Without effective leadership, will be destroyed by madness.” Leadership should be rooted in five conceptual constructs:

1. Self and Humanity – Understanding human dignity and collective responsibility.
2. Yourself as a Leader – Cultivating self-awareness and personal leadership philosophy.
3. Motivation and Behavioral Health – Recognizing how psychological well-being affects performance.
4. Relationship and Communication – Developing effective interpersonal skills.
5. Conflict Resolution – Navigating disputes constructively and restoring workplace harmony.

Focusing on leadership and conflict resolution is crucial, as intractable conflicts – deep-seated and identity-based-are among the most challenging to resolve. According to the American Psychological Association (APA), self-perception and interpersonal conflict influence emotional intelligence, limiting effective resolution strategies and fostering workplace dissatisfaction. Self-perception and a lack of interpersonal peacefulness, limits conflict resolution and emotional intelligence and self-concept skills. Intractable conflict which are naturally apart of human interaction and in the Built-Environment that allows a macroaggression and limits alignment.

Although, managers and Leaders have different responsibilities, skills, and behaviors, they share important attributes and competencies. With affirmative constructive communication and intentional response effective leaders and managers will be successful in establishing open and no longer vicious non work safe trauma with stigma's.

Transforming Management: From Traditional Authority to Empathetic Leadership

Constructive social leadership stand in contract to repressive management practices. Research by Munoz and Iglesias highlights how detecting psychological stress can enhance workplace environments. Additionally, Hutchinson's work on political communities emphasize that emotions underpin social cohesion and policymaking, reinforcing the need for emotionally intelligent leadership.

As Raj Sisodia and Michael J Gelb arguing *The Healing Organization*, businesses are at an inflection point requiring a shift from rigid corporate structures to human-centered effective intentional responsive leadership. The future demands not just Chief Executive Officers by *Chief Empathy Officers*, fostering resilience, connection, and holistic well-being in the workforce . Organizations must move beyond career-centric leadership to embrace vulnerability, authenticity, and transformational management practices that empower individuals and strengthen workplace culture.

In the opposing schools of thought are constructive social leadership response intentionally for responsive manager in lieu of repressed leadership: The Trojan horse with

trends we must analyze how are leaders made and can we make effective regular management officials? Dehumanization is a central concept in the study of intergroup relations. Although theoretical and methodological advances in subtle, 'everyday' dehumanization occurs and grows intractable. The prosocial behavior for the 21st century and in affective communities in the world of politics, with emotions underpin how political communities are formed and function and this is no more pronounced than in the times of trauma, author Hutchinson states in Affective communities in world politics.

The sociopsychological foundation and dynamics of intractable conflict including the important role of formation, maintenance, and strengthen of a social identity that reflects this conflict.

Special attempts are made to disseminate this infrastructure via societal channels of communication and institutionalize it. The evolved sociopsychological infrastructure becomes a prism through which society members construe their reality, collect new information, interpret their experiences, and make decisions about their course of action. This often all male dominated construct infrastructure of the RMO's becomes hegemonic, rigid, and resistant to change as long as the intractable conflict continues. It ends up serving as a major factor fueling the continuation of the conflict, thus becoming part of a vicious cycle of intractable organizational conflict.

Barbalet, J.M. (1998). *Emotion, social theory, and social structure: A macrosociological approach*. Cambridge, UK: Cambridge University Press

The honey rack between open-minded critical thinking and closed-minded allegiance, is no longer sticky nor sweet. People need open-minded intentional critical thinking and no longer closed-minded allegiance.

This essay provides for a comprehensive, interdisciplinary, and holistic analysis of the socio-psychological dynamics of intractable conflicts. The conceptual framework is supported by evidence drawn from different disciplines, including empirical data and all. The intractable conflicts share certain sociological psychological foundations despite difference in context and other characteristic. Personal experience with intractable conflicts - there outbreak , escalation , and reconciliation through peace building. These and other practical experiences give view to the socio-psychological repertoire that develops in the course of long-term and violent conflicts, that outline the factors affecting formation in built-environments social factors. When professional intractable formation surfaces, this demonstrates how it is maintained in organizations, pointing out its functions, and describes its consequences are readily seen somewhat in community and environment. Proper risk assessment analysis is required for the organizational, so the psychological social issues may be discussed with leadership toward better policy change.

WORKCITED

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